

KANTAR PUBLIC

Evaluation in European Institutions : trends and dilemmas

Norwegian Evaluation Society
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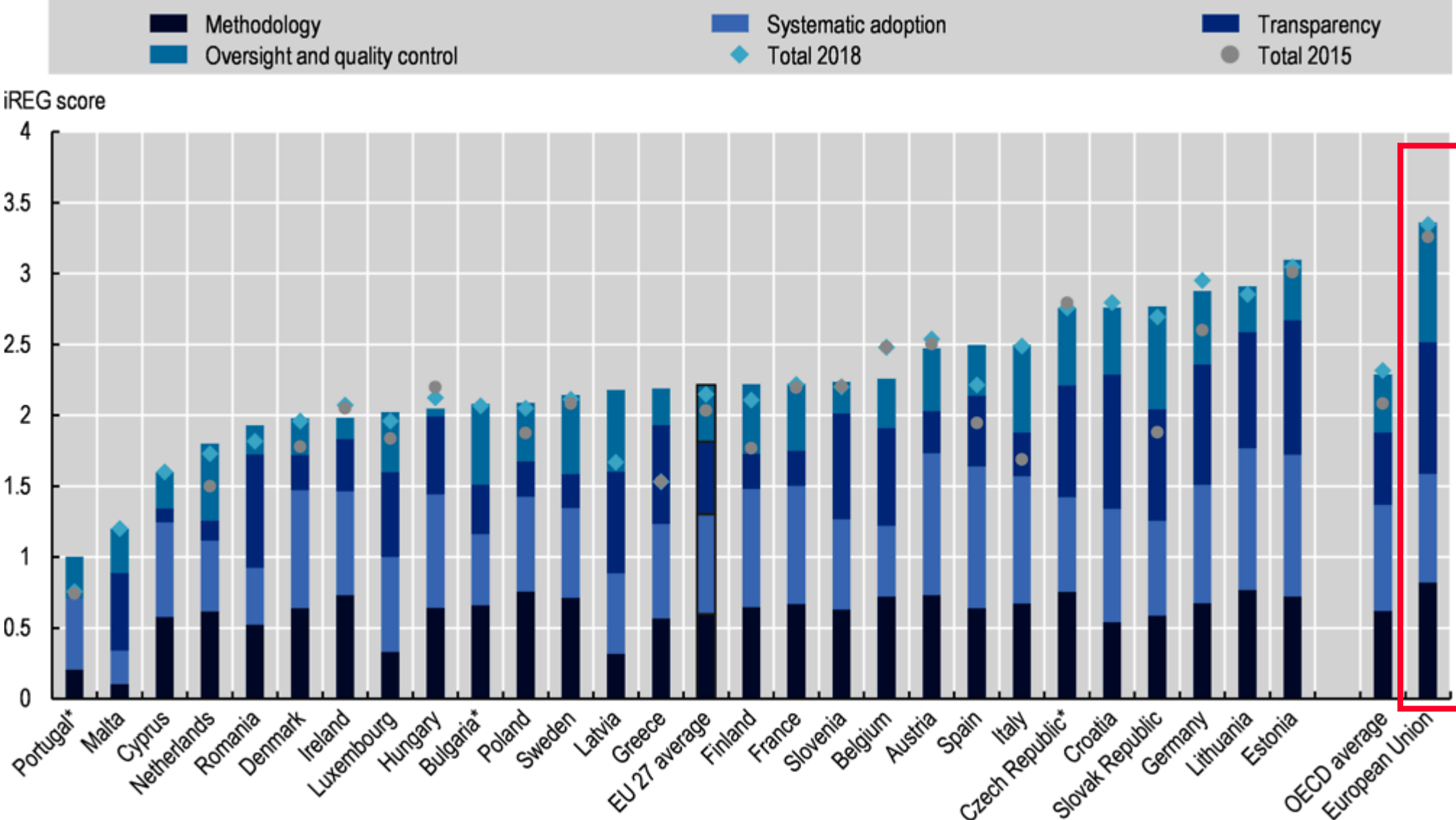
Welcome



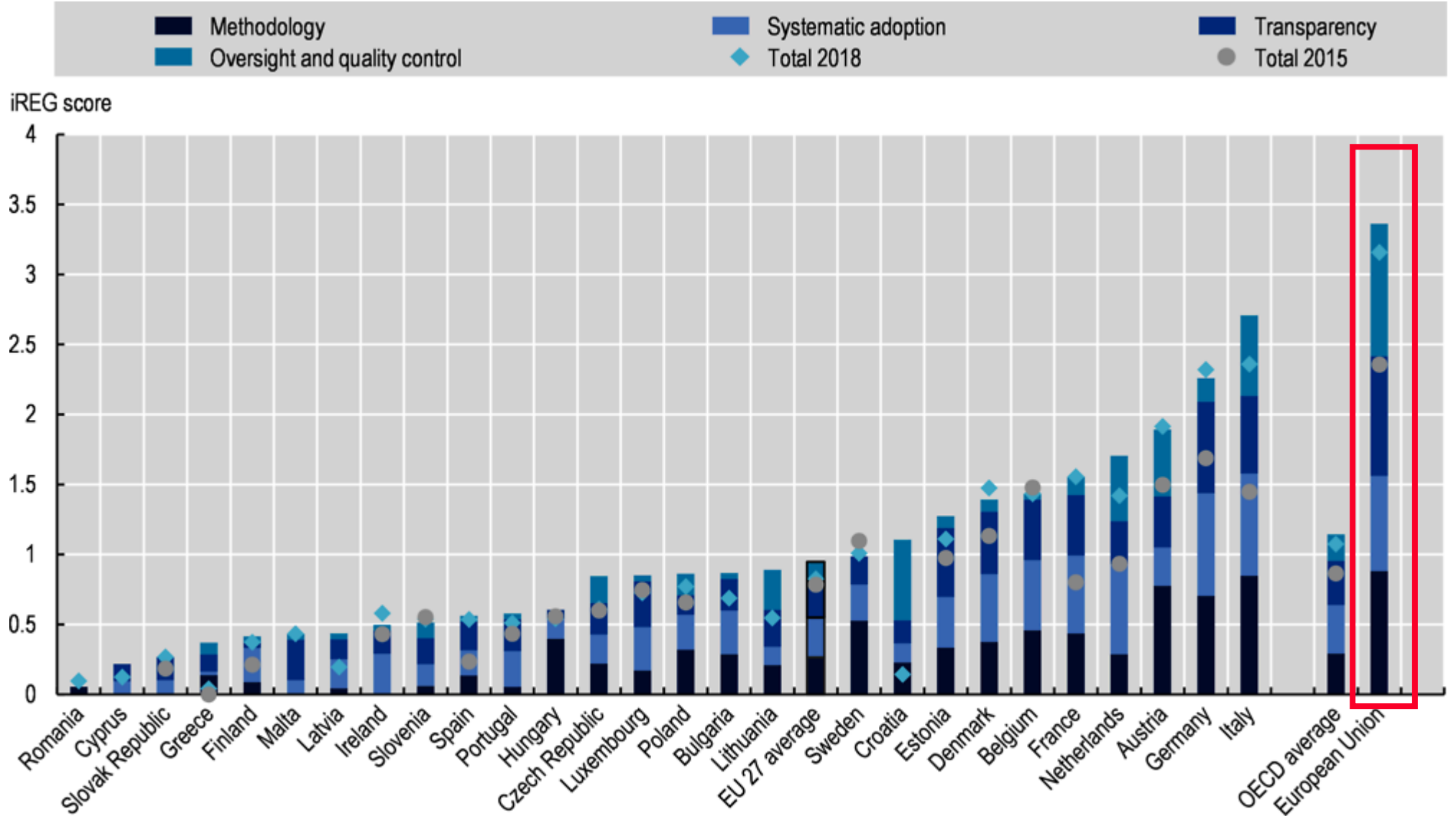
Are you familiar with the
Better Regulation
Agenda in EU
institutions?
Please raise your hand

OECD ranks EU
institutions as top
performers regarding
regulatory scrutiny

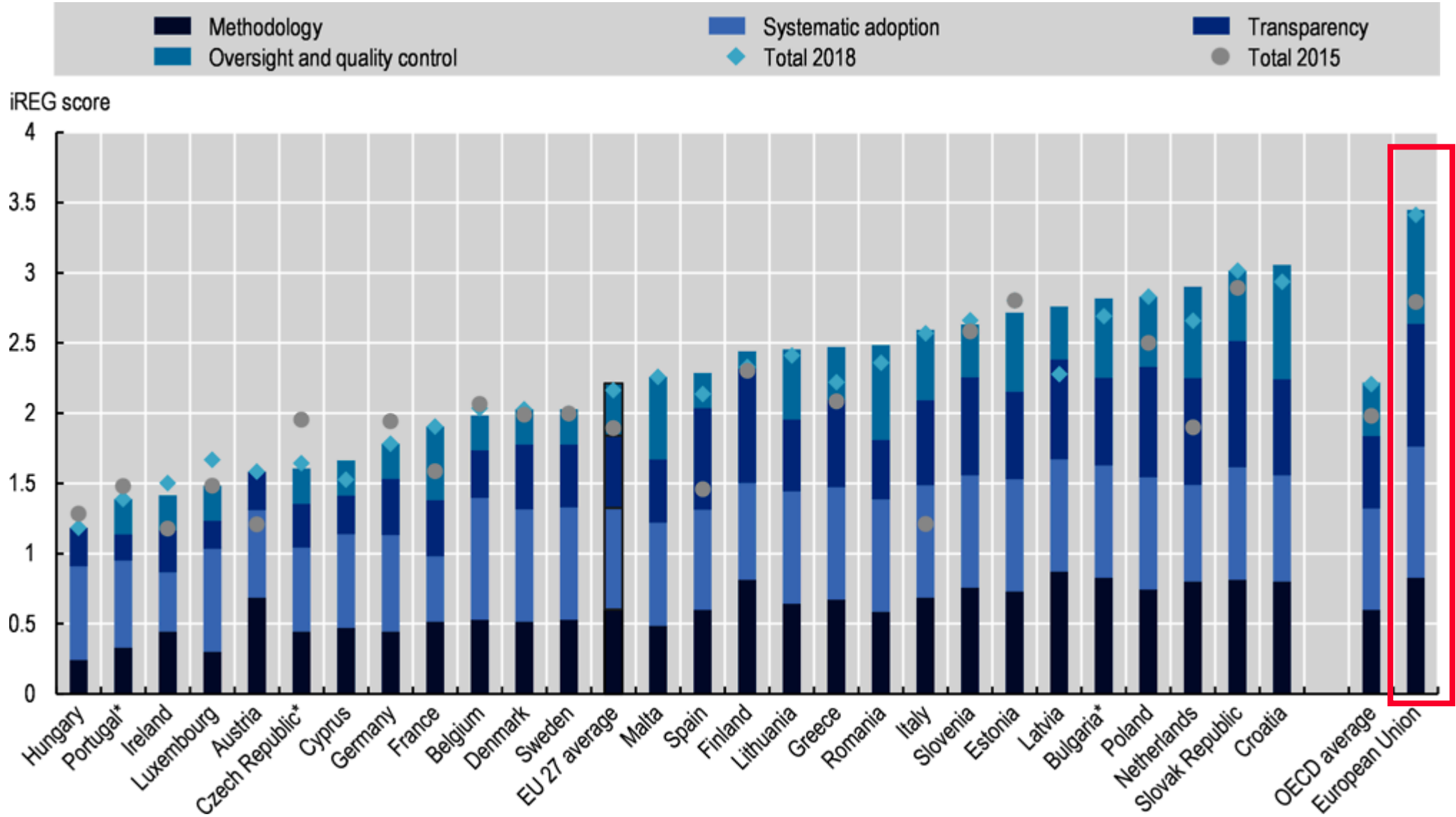
Regulatory impact assessments (ex-ante)



Ex-post evaluations



Stakeholder engagement



Main drivers



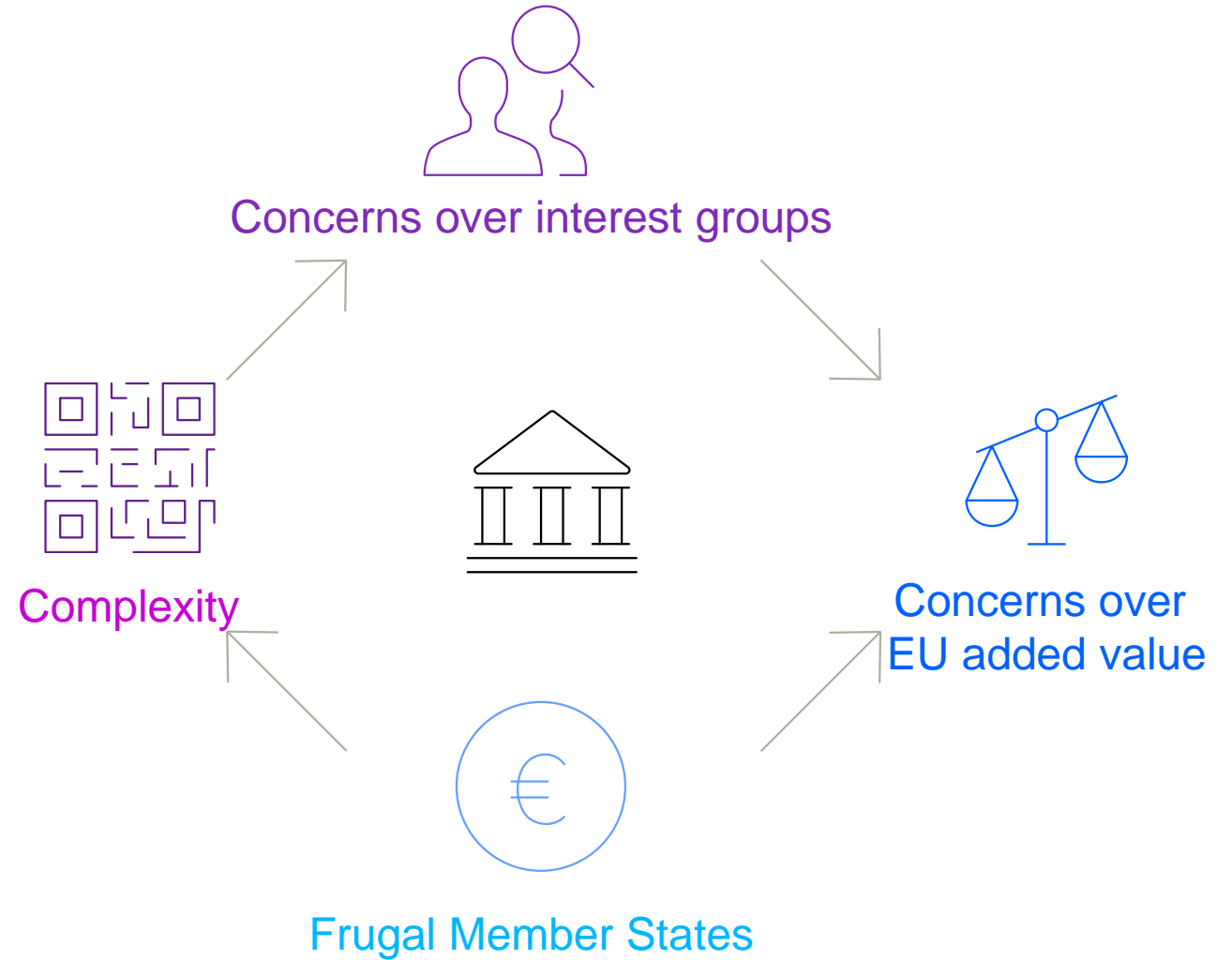
Main drivers for boosting the Better Regulation Agenda

Interest groups: power of interest groups versus democratic deficit

EU added value: over-regulation (size of cucumbers and alike)


Frugal Member States: push for the EU to systematically demonstrate value for money

Complexity: mushrooming of legal frameworks and funding programmes and schemes



What has changed in
practice





1.
Oversight: Establishment of
the Regulatory Scrutiny Board

2.

Institutional ownership:
European Commission
leadership presents the
evidence

3.
Ex-ante assessment of
impacts for future measures

4.
Evaluate first principle

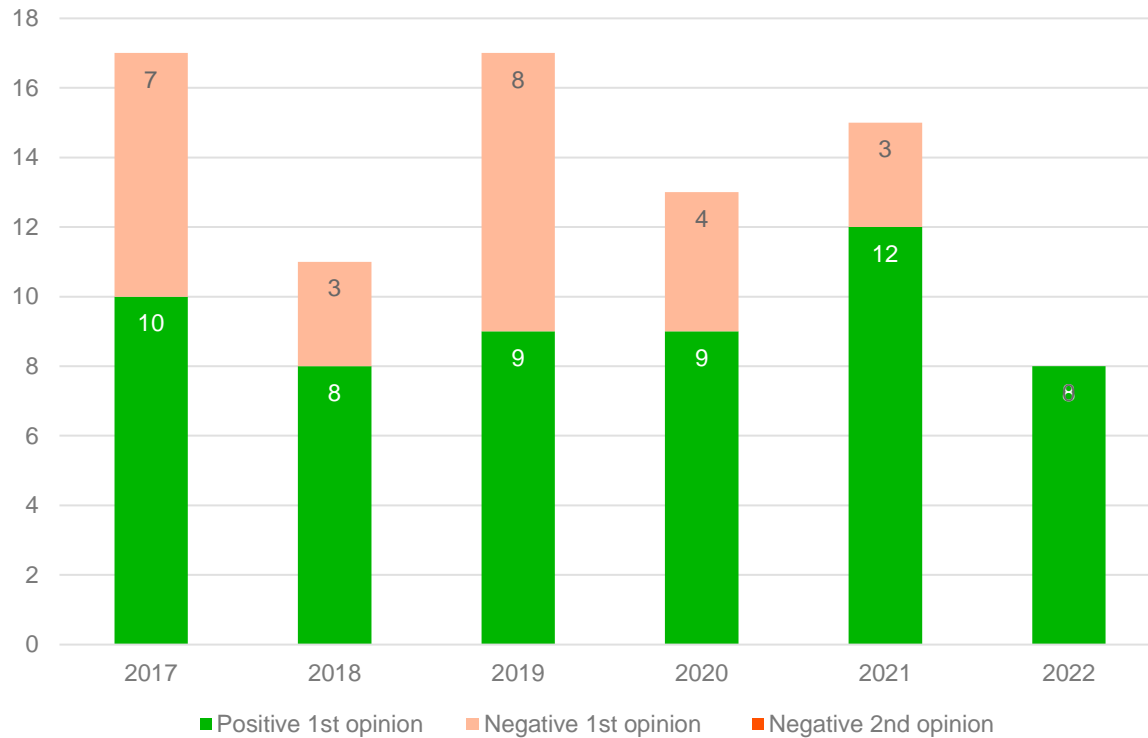
5.
Code of practice and guidance
(Better Regulation toolbox)

What are the results?

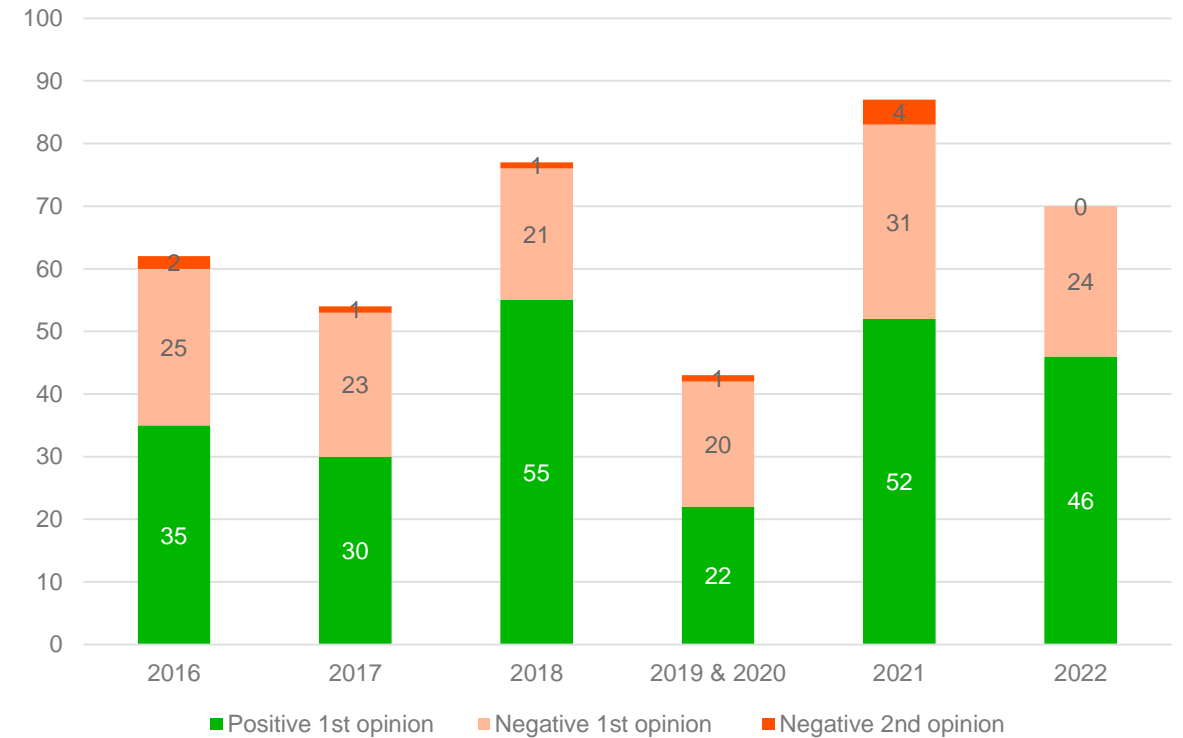


New measures as well as evaluations do receive negative opinions and get improved through feedback

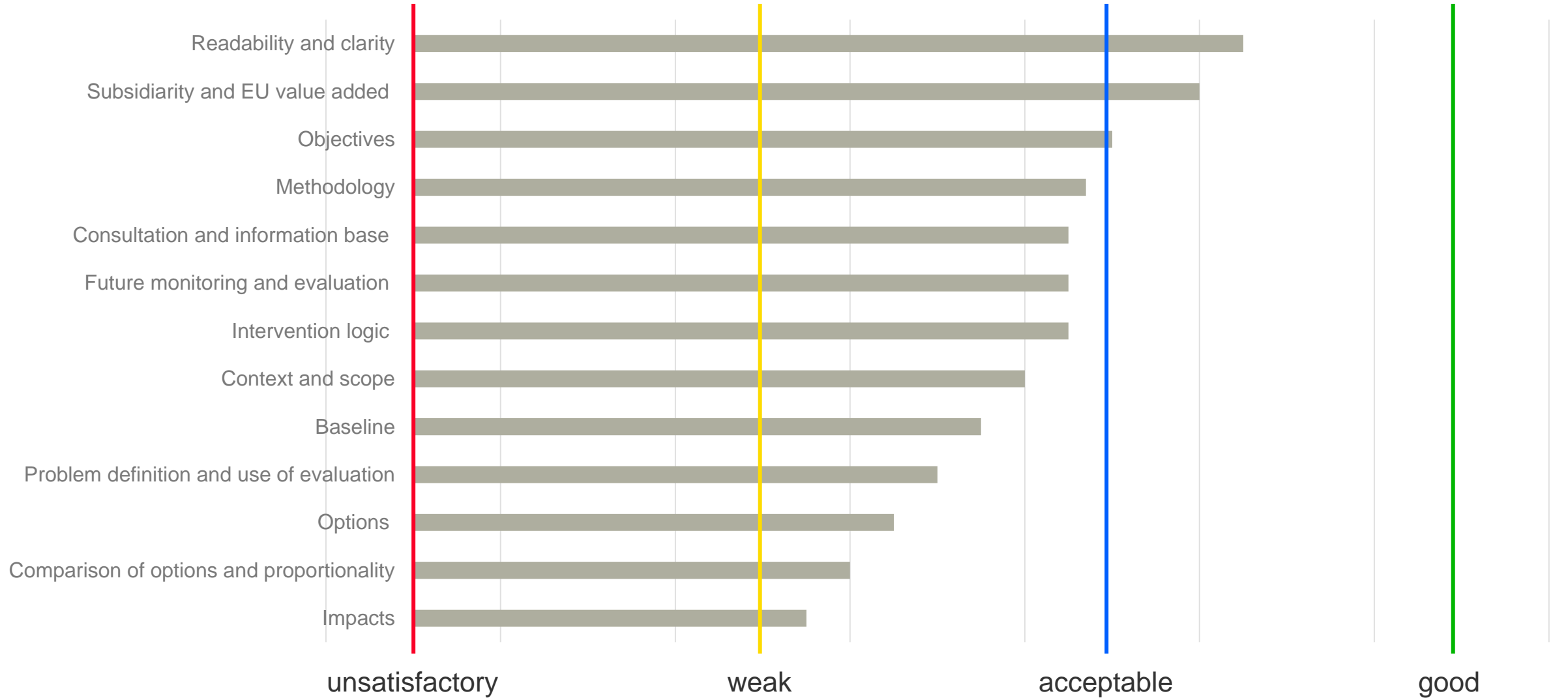
Evaluations



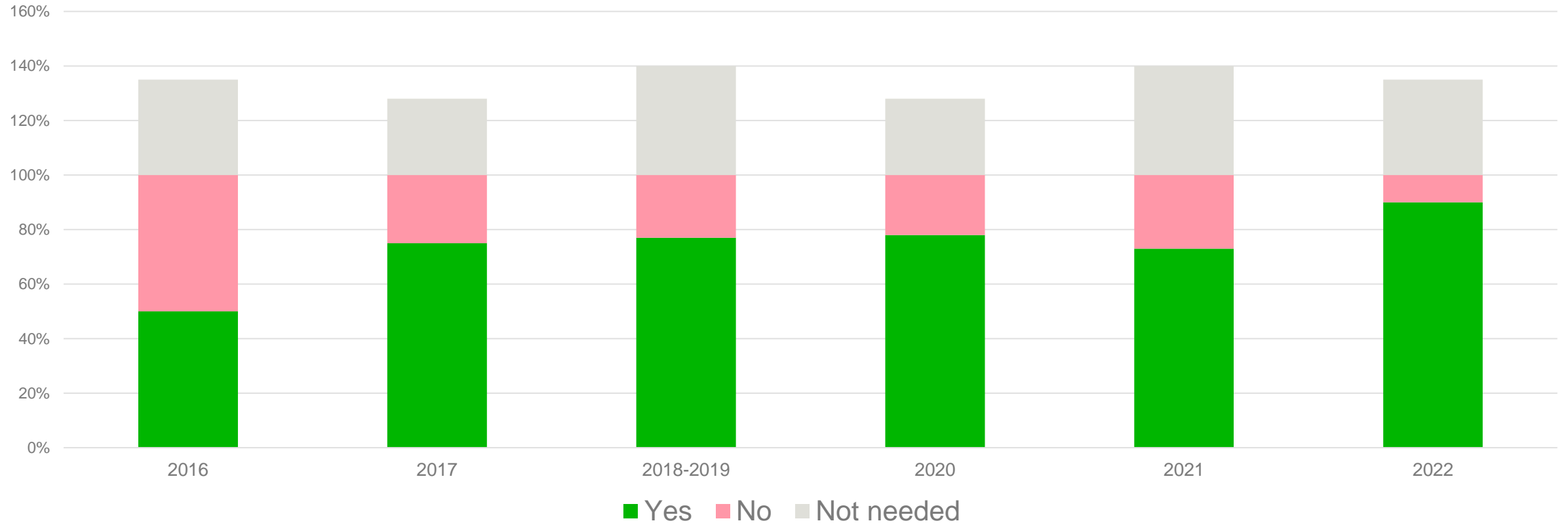
Ex-ante impact assessments



For many criteria, the initial score of impact assessments is below acceptable



Evaluate first principle increasingly respected



In qualitative terms

Internal capacity


**Inter-service
cooperation**

Senior buy-in

**No “wild card”
measures**

Ongoing dilemmas






1.
Citizen deliberation vs. expert
stakeholder consultation

2.


Monetising costs and burden
vs. emphasis on non-
quantifiable value delivered



3. Economic paradigm versus system thinking and complexity

4.

Institutional ownership vs.
independent judgement



5.
Changes to proposed
measures by co-legislators

Thank you

Questions?